

















# GORGEOUS TRANSFORMATION

UCM had undergone a significant transformation in the past few years and we now boast a mix of first class fashion and lifestyle retailers in a stunning shopping environment. To express this transformation and our new confidence as a premier fashion destination, we chose the word "Gorgeous" and built a brand campaign around it.

Torgeous)

NEVER

TIME TO MAKE ROOM IN TH

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SEE SPARKS

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a uses so on-sor-sear one way more goes sequents may be surver making the dress an event in itself. Topped off with a silver faux description of the second s

nussing one areas an event in ineq. 10ppea off with a superfair fur jacket that makes moves of its own, and red shoes that just

r Jacket that makes moves of its own, and rea shoes that J. add more φοων to this leggy look. This dress is the party:

This is the way to make a mega

### COVER AND INSIDE SPREADS FALL PRINT MAGAZINE

TIME TO REBOOT

SPARKS FLY

LEATHER

WEATHER

### GORGEOUS MAGAZINE

Our primary campaign platform was our own fashion publication simply titled, "Gorgeous". This 60-page magazine featured gorgeous photographs of the season's top fashion trends and utilized witty headlines and little body copy, allowing our retailers' merchandise do the talking.

# SHADES of



ARMED

Bracelets, bangles, wristbands and cuffs were on all the runways for fall. Why? Because they add a lot of style, lexture and interest to an outfit. Gittery, jewelled, polished, embellished -go for it and be adventurous. And if you're comfy, layering different styles is an art form that can up the ante on any look.

### LEATHER JACKER BALAUS ANNERSON BALAUS ANNERSON

PRINT

### MULTIPLE PLATFORMS

SEE SPARKS FLY

TIME TO REBOOT

LEATHER WEATHER

> Published twice a year, our magazine was available in print, on our website, and as a custom iPad App. Our iPad application was the FIRST of its kind developed for a Canadian shopping centre.

## TIME TO REBOOT

saturdays

Gorgeous

iPAD



WEB



### RICH MEDIA

We enhanced our digital editions with embedded videos, and expanded merchandise galleries, allowing us to further showcase our retailer's fashion offerings.

BRAND VIDEO BEHIND THE SCENES









Our "Gorgeous" fashion magazine was in such high demand we increased our initial print run from 6,000 to 10,000 for our spring edition. To express every aspect of "Gorgeous", we collaborated with Joya Studio in New York and created our own signature scent expressed as a beautiful, handmade candle. Readers who redeemed an insert from "Gorgeous" received a complimentary candle, which allowed us to track postal codes.



FILLED WITH

ORGEOUS SIGNATURE SCENT & CANDLE

Sebago, Delva inematic touch imes calls "A Ne

been show

named one o

Stylish New Yo Drake, Wiz Khal



"Gorgeous" also featured fashion and lifestyle editorial, including in-depth interviews with well-know style makers that included designer Michael Kors, filmmaker Jake Davis, interior designer Brian Gluckstein, Cityline expert Arren Williams, and Joya Studio Founder, Frederick Bouchardy.

What is the Michael Kors style?

"The brand's spirit is based on a contradiction a brave marriage between luxury and simpli ont to offer

can include the fashion-forward in Newmarket



Vhat brings Michael Kors to Upper Canada?

"Toronto is a great city that has the perfect style sensibility for the Michael Kors brand. The womer are urban-chic but they want to be comfortable

and glamorous at the same time." has an enviable client list, and no

Gorgeous Connects with One of Canada's Leading Interior Designers: Brian Gluckstein

BRIAN GLUCKSTEIN IS KNOWN FOR CREATING SOPHISTICATED INTERIORS The combine loarly on Regarce with control. Recognized as one of the word's top 35 designers that combine luxury and elegance with contrort. Necognized as one of the work's top 55 designers In Andrew Martin's Interior Design Journal, Gluckstein's portfolio includes prominent design in Anarew Martin's Interior Design Journal, Gluckstein's portfolio includes prominent design projects such as The Four Sessons Hotel/Condominiums in Toronto. The Four Sessons Spa in projects such as the Your Season's Holes/Congonianiums in Horanto, The Your Season's Da in Palm Bach and a Collaboration with Benjamin Moore Parits for his GluckdeinHome furtishings line. Yam beach and a collaboration wan benjamin Moore Yama for na subcaseminone turnenings me A graduate of Riverson University's Interior Design program, Gluckstein is the principal of late of kyerson university's interior besign program, or or program is any pro-Gluckstein Design Planning and a regular guest expert on Cityty's CityLine.

In 1999, Gluckstein launched a design-driven, affordable hörne furnistrings line calited Gluckstein/Home. n 1994, wuxxeen wuncheo a oesign-anven, anoroasne home umisings me careo wuxxeen-home. Spanning bedding, baht, dinnerware, furniture, decor, palio and holiday, the collections range in Spanning bedding, bath, dinnerware, turniture, decor, pairo and holiday, the conections range in styles from traditional to modern while always reflecting Glucidaen's signature sense of effortless styles from traditional to modern while anways reflecting Glucusten's signature sense of enordess sophistication. Available at The Bay in Upper Canada Mail, the high style line offers customers

We turned to this renowned style leader for some expert insight on where he draws his inspiration. We turned to this tenowined sive leader for some expert insign on where he draws his inspiration what's new with his line for fall, and his tips for making your home sparkle this holiday season.

### MAGAZINE EDITORIALS

### FALL AND SPRING

### TREND SPOTTING Gorgeous connects with

Arren Williams, Creative Director, Home Fashions at The Bay

Arren Williams knows style when he sees it. As a former décor editor, stylist, trend expert and the Creative Director of Home Fashions at The Hudson's Bay, it's his job to scour the design world to bring stylish new products for the home to Canadians. A longtime guest expert on Citytv's Cityline, Williams has also appeared on HGTV and ABC News to share his design insight. His work has regularly appeared in top Canadian magazines and newspapers and he's been a style consultant for brands such as the Home Depot and Benjamin Moore. Always the world and inform the seasonal direction for The Bay's Home department. His unique take on achieving high style combines his appreciation of modern, well-designed objects and furniture with his love of vintage and DIY projects. We turned to this trendsetter for insight on his career, personal style and what he's excited about this year at The Bay



30 UPPER CANADA MAI



Tomato lessed illustrator and designer, Alanan Carvangh's Lord & Taylor aquale collection will be validate at TL Hadam's Ray in early. April The platful line of home diver produce fasteres grangesine maifs, including breck, florada and batterfiles. See more of Crosangk's work at alanaacverangek.com.

Yorker, award winning music vide<u>o a</u>

MICHAEL KORS

# SHOPPABLE VIDEOS

As an extension of our fashion magazine, we produced gorgeous 15, 30, and 60-second videos as well as two 'shoppable' videos. Our shoppable videos, a FIRST for a Canadian shopping centre, provided links to the external sites within videos and resembled a moving catalogue. Research has shown that 34% of apparel shoppers are more likely to make a purchase after viewing an online video ad.

> COAT - M FOR MENDOCINO

> SWEATER - ARITZIA

> EARRINGS - GUESS







## TELEVISION

Our "Gorgeous" videos, which also served as our television and 15-second pre-roll spots, were shot by New York filmmaker, Jake Davis. He has filmed some of the most stylish and beautiful people around the world including hip-hop superstars Drake and Wiz Khalifa, and indie favourites The Walkmen and Vanessa Carlton. His commercial work includes spots for Nike, Converse, Woolrich, Barney's and Gilt.







10 SECOND SNIPE IN THE BACHELOR

BREAKFAST TV FASHION SHOW



CITYLINE FASHION FRIDAY PROMOTION

CITYLINE FASHION SHOW

### BRAND PARTNERSHIPS

We further cemented our fashion positioning through a 13-week sponsorship of Cityline's popular Fashion Friday's "Fashionista" from Sept. - Dec. 2012. We also presented 2 live fashion shows on Cityline and Breakfast Television in September 2012. From September 24-December 23, 2012, our CityTV programming delivered 2,076,506 impressions with a value investment of 4.5:1!





Upper Canada Mall Loves Fasionistas Enter for your chance to win your own \$250 Upper Canada Mall Gift Certificate

Enter Now!

GIFT IDEAS FOR EVERVONE ONYOUR LIST

THE GIFT THAT ALWAYS DELIVERS - A GIFT CARD

SANTA'S VISITING HOURS

GORGEOUS GIFT IDEAS HOLIDAY GUEST SERVICES GIFT WRAP SERVICES FREE SHUTTLE SERVICE HOLIDAY SHOPPING HOURS

UPPER CANADA MALL

HOLIDAY GIFT GUIDE

DECEMBER 2012

## **MULTIMEDIA ADVERTISING**

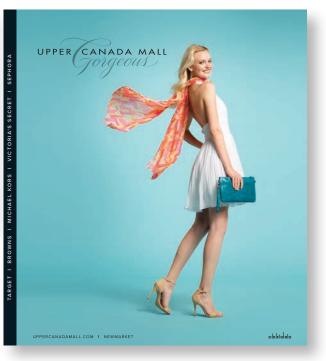
BILLBOARD

UPPER CANADA MALL

APPLE I BROWNS I MICHAEL KORS VICTORIA'S SECRET I SEPHORA

CINEMA AD

TELEVISION AD



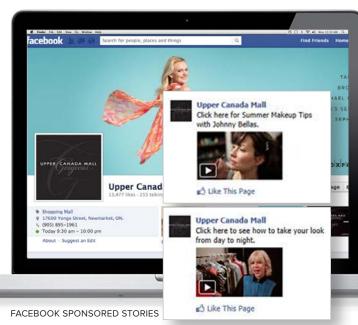
ERA BANNER AD

Our "Gorgeous" campaign crossed multiple medias including: strategically located billboards; ads in LOULOU magazine, the Toronto Star, and 11 local community newspapers; a holiday gift guide; 15-second spots in three major cinemas; and 15 & 30 second TV commercials, delivering an impressive 16,086,584 million impressions from September 17, 2012 - May 19, 2013.

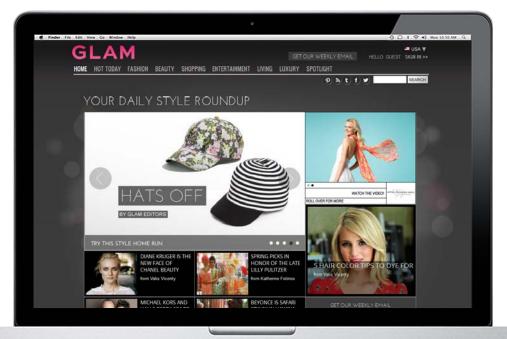


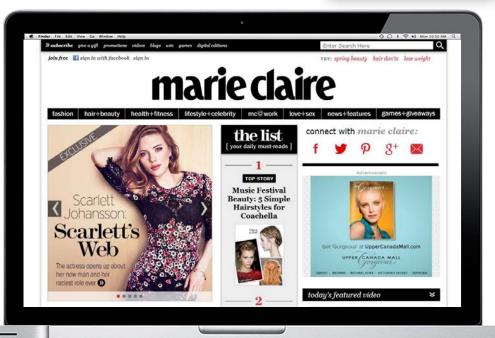
### ONLINE MARKETING

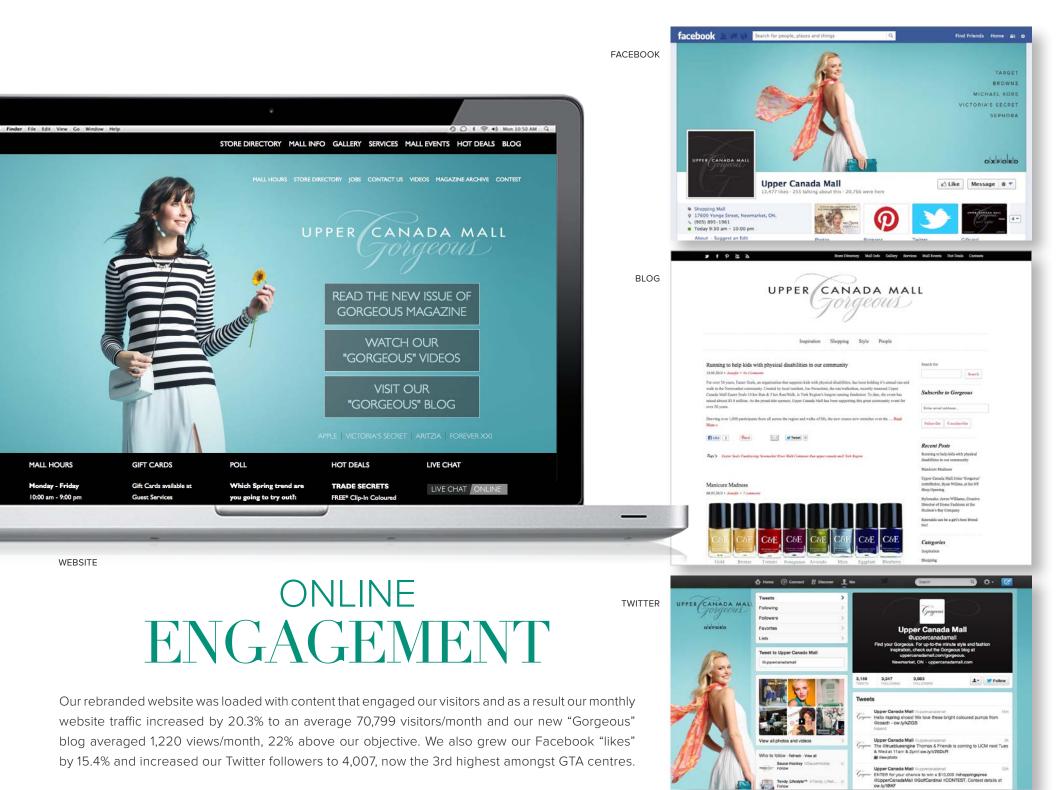
Ad units on key fashion and lifestyle websites included geo-targeted 15-second pre-roll, leaderboard, skyscraper and big box ads, along with Splash Box ads that included our brand videos, generating 2,139,337 impressions from September 17, 2012 - May 19, 2013. A series of Facebook Sponsored Stories that ran in spring 2013 generated an impressive 1,140,648 impressions and 20,409 total clicks.



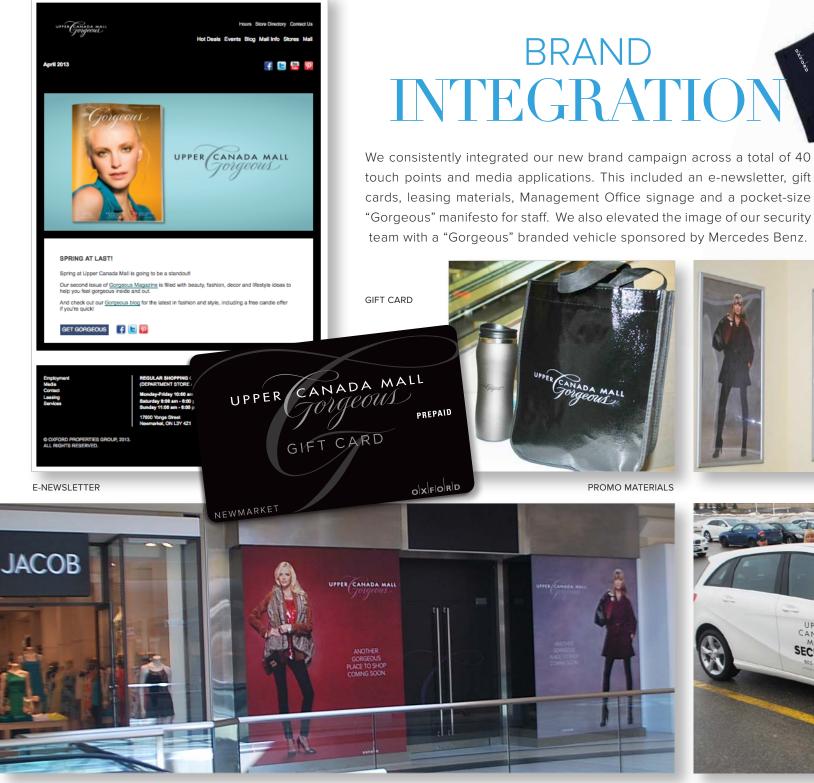








Tendy Lifestyle Follow



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WHAT IS GORGEOUS?

UPPER CANADA MAU

T-SHIRT

OFFICE SIGNAGE

SECURITY VEHICLE

HOARDING



EXTERIOR BANNERS



GUEST SERVICES MONITORS



Large exterior entrance banners and window decals greeted shoppers and provided a dramatic presence for our campaign. Within the centre we utilized King signage, ViCCi and Guest Services screens and collateral materials to reinforce our "Gorgeous" brand.





KING SIGNS AND VICCI

WHAT DO YOU FEEL MAKES UPPER CANADA MALL GORGEOUS?

## THAT DOES GORGEOUS MEAN TO



GORGEOUS STAFF VIDEO

Gorgeous is in the details and in the big picture.

Gorgeous is in the way we do anything – and everything

## GORGEOUS

INSIDE & OUT

Our "Gorgeous" brand was integrated into all aspects of UCM's operations, from Marketing to Security to Guest Services and for the first time in our 39-year history, we achieved an outstanding \$680 sq.ft in sales. Upper Canada Mall was truly Gorgeous inside and out! Gorgeous is in the details and in the big picture. Gorgeous is in the way we do anything – and everything. Gorgeous is something we aspire to be every day. Gorgeous is how we want our guests to feel. When we care for our community – that's gorgeous, too. Gorgeous sets a higher standard. We want to be gorgeous, inside and out. Gorgeous isn't ordinary. It's extraordinary.

Upper Canada Mall. Gorgeous.

UPPER CANADA MALL ACOUS )



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